MICHAEL S. PALMER

PROFESSOR, GENERAL FACULTY & BARBARA FRIED DIRECTOR, UVA CENTER FOR TEACHING EXCELLENCE

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Charlottesville, VA 22904-4136

EDUCATION

Postdoctoral Research Associate, Chemical Engineering

2000-2003

University of Virginia, Charlottesville, VA

Ph.D., Inorganic Chemistry

1999

University of Wyoming, Laramie, WY

- Dissertation: Theoretical examination of soluble organometallic complexes utilized as models for hydrodesulfurization catalysts
- University of Wyoming Outstanding Dissertation Award, 2000 (Awarded annually to three UW graduate students)
- Sara Jane Rhoads Award for Outstanding Research for the Ph.D. Degree in Chemistry, 2000 (Awarded annually to the top chemistry graduate student)
- DOE/EPSCoR Fellow, 1995-1997 (Fully funded graduate education for three years.)

B.S., Chemistry, ACS Approved; Minor, Computer Science

1994

University of Wyoming, Laramie, WY

A.S., Chemistry

Casper Community College, Casper, WY

EDUCATIONAL DEVELOPMENT EXPERIENCE

Professor, General Faculty & Director

2017-present

2012

Center for Teaching Excellence, University of Virginia

Supervision

• 5 full-time faculty (12 total team members)

University of Virginia All-University Teaching Award

Awards & Recognition

| Bob Pierlioni Spirit of POD Award (Lifetime Achievement Award) | 2023 |
|--|------|
| POD Network Innovation Award Winner w/ Adarsh Char (c³Design: A Highly | |
| Interactive, Online Course Design Learning Environment) | 2016 |
| Robert J. Menges Award for Outstanding Research in Educational Development | |
| w/ Lindsay Wheeler and Itiya Aneece (Not Your Granddaddy's Syllabus: | |
| Investigating Student Perceptions of Course Syllabi) | 2015 |
| POD Network Innovation Award Winner w/ Dorothe Bach and Adriana Streifer | |
| (Measuring the Promising: A Valid and Reliable Syllabus Rubric) | 2014 |

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Educational Development Activities

 Spark 2023-present Oversee Spark, a two-day orientation to teaching at UVA for new faculty. Thrive Grants 2023- present Oversee the Thrive grants program, which provide funding to UVA instructors who wish to innovate their undergraduate courses. • c3Design 2014-present Design and oversee development of c³Design, an online implementation of the Center for Teaching Excellence's Course Design Institute. Responsibilities include providing vision, translating content, managing development team and project budget (\$500,000), disseminating tool, and assessing overall project. 2020-2023 • CTE Faculty Fellows Direct the CTE's Faculty Fellow program, which allows UVA faculty work alongside full-time CTE faculty to help support the Center's core mission of improving teaching and learning at UVA. Responsibilities include overall program administration and Fellow recruitment and selection. Course Design Institute 2008-2022 Co-develop, administer, and/or facilitate intensive, multi-day workshop for designing new courses that promote transformative learning. Responsibilities include designing workshop sessions, leading individual sessions, creating Institute materials, hiring facilitators, securing space, developing and managing revenue stream (\$100,000/year), and conducting on-going assessment. 2015-2017, 2021 Ignite Program Co-design and -administer year-long, grant-funded program designed to provide new UVA faculty with the knowledge, skills, and supportive community they need to develop into exceptional teachers. Nucleus Program 2013-2015 Develop and administer program designed to help faculty improve STEM education in introductory-level courses at UVA using research-based pedagogies and assessment—and to help faculty and departments sustain improvements. Responsibilities include planning, selecting participants, managing program budget (\$300,000 for three years), and conducting on-going assessment. Oversee graduate student associate. 2005-2017 • Tomorrow's Professor Today Program Co-develop and administer future faculty program for graduate students & postdoctoral fellows. Responsibilities include securing university funding, planning, scheduling and facilitating workshops and seminars, selecting participants, managing program budget (\$20,000/year), and conducting on-going assessment. • CTE Graduate Student Associate Program 2012-2017 Solicit applications; select, train, and oversee associates' work. 2009-present CavEd Pedagogy Seminar Works with CavEd representative to support student-teachers and enhance program assessment; oversee graduate student instructor. 2008-2012 Learning Assessment Grants Co-developed and directed grants program (awarding \$10,000/year) to support initiatives around assessing student learning. Responsibilities include creating and disseminating call for proposals, reviewing proposals, selecting recipients, supporting grantees, and assessing the program. 2004-2008 August Teaching Workshop

Coordinated all aspects of annual, 2-day workshop for incoming graduate students and faculty. Responsibilities included designing program, selecting and securing presenters, training presenters, inviting attendees, arranging space, develop advertising strategy, coordinating with other units, and assessing the sessions.

| University Teaching Fellows Program Oversaw year-long faculty course design learning community during the Director's research leave. Responsibilities included organizing events, fa discussions, and supporting fellows' work. | cilitating |
|--|------------------------------|
| Consult with schools, departments, programs, faculty, and graduate assistants about teaching, learning and other professional development is Design and facilitate departmental and University-wide workshops for face | ssues. 2003-present |
| graduate students. | 2003-present |
| Select and invite outside speakers; plan and organize visits to UVA. | 2003-present |
| Assist with internal and external grant writing. | 2003-present |
| Designed and maintained center website. | 2003-2013 |
| Courses Designed and Taught | |
| Falling from Infinity, a 1st-year seminar with 14-18 students | Spring & Fall 2009, |
| Fall 20 | 018, 2019, 2022, Spring 2024 |
| Living Your Best College Life, a 2nd-year seminar for 40 students; co-instru | ctor Spring 2021 |
| CavEd Pedagogy Course, a CR/NC course for undergraduate instructors, | , offered |
| each semester | Spring 2020 – Fall 2021 |
| The Science of Learning, a 1st-year seminar with 18 students | Fall 2015 & Spring 2018 |
| Chemical Principles Laboratory, a 1st-year, 3-credit laboratory course | |
| | Fall 2004-2007 & 2010-2013 |
| Borges' Infinity, an interdisciplinary short-course with 6 students | Spring 2012 |
| Short-course Facilitator (Science Fiction, Fantasy, and Magic Realism | 5 11 2242 |
| Short Stories), Brown Residential College students | Fall 2010 |
| Calculus I, a 1st-semester, applied calculus course with 50 students | Fall 2003 |
| Associate Professor, General Faculty & Director | 2016-2017 |
| Center for Teaching Excellence, University of Virginia | |
| Associate Professor, General Faculty, Managing Director, & Lecturer in Chemistry Center for Teaching Excellence (formerly Teaching Resource Center), University o | 2015-2016 f Virginia |
| Associate Professor, General Faculty, Associate Director, & Lecturer in Chemistry | 2012-2015 |
| Teaching Resource Center, University of Virginia | |
| Associate Professor, General Faculty & TRC Assistant Director Teaching Resource Center, University of Virginia | 2009-2012 |
| Assistant Professor, Conoral Escultu & TBC Escultu Consultant | 2003-2009 |
| Assistant Professor, General Faculty & TRC Faculty Consultant Teaching Resource Center, University of Virginia | 2005-2009 |
| | 2002 2002 |
| Adjunct Faculty | 2002-2003 |
| Chemical Engineering Department, University of Virginia | |
| Courses Designed and Taught Calculus II, a 2nd-semester, applied calculus course with 50 students | Eall 2002 & Spring 2002 |
| Calculus II, a 2 -semester, applied calculus course with 50 students | Fall 2002 & Spring 2003 |
| Experiential Learning Facilitator | 2002-2012 |
| Falls River Center, Charlottesville, VA | |
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| PROFESSIONAL SERVICE | |

POD Network (http://podnetwork.org/)

Member, To Improve the Academy Editorial Board

2023-present

| Bob Pierlioni Spirit of POD Award Selection Committee | 2024-present |
|--|--------------|
| Editor-in-chief, To Improve the Academy | 2021-2023 |
| Chair, To Improve the Academy Editorial Board | 2021-2023 |
| Associate Editor, To Improve the Academy | 2020-2021 |
| Sub-committee Chair, Robert J. Menges Award for Outstanding Research in Educational | |
| Development | 2016-2018 |
| Facilitator, Birds of Feather Session on the Science of Learning | 2016-2017 |
| Member, Governance Committee | 2016 |
| Chair, ad hoc Committee for Conference Fees and Membership Fees & Benefits | 2014-2017 |
| Chair, Membership Committee | 2013-2016 |
| Member, Core Committee (Board of Directors) | 2013-2016 |
| Member, Membership Committee | 2008-2016 |
| Representative, POD/Teikyo University (Tokyo, Japan) Collaboration | 2015 |
| Member, Selection Committee for the Robert J. Menges Award for Outstanding Research in | |
| Educational Development | 2014 |
| Chair, ad hoc Committee for Evaluating Conference Proposal Review Process | 2013 |
| Conference Evaluation Coordinator, Seattle, WA | 2012 |
| Conference Co-Chair, Atlanta, GA | 2011 |
| Conference Program Co-Chair, St. Louis, MO | 2010 |
| Conference Poster Session Chair, Houston, TX | 2009 |
| Conference Proposal Reviewer | 2008-present |
| Liaison (Mid-Atlantic Region) | 2008-2012 |
| International Institute for New Enculty Developers, a week long institute for new educational | |
| International Institute for New Faculty Developers, a week-long institute for new educational developers from around the world | |
| Core Faculty Facilitator, Asheville, NC | 2015 |
| Core Faculty Facilitator, Atlanta, GA | 2013 |
| Core Faculty Facilitator, Kennesaw State University, Kennesaw, GA | 2013 |
| Core Faculty Facilitator, The Collaboration, St. Paul, MN | 2009 |
| core ractity racintator, the conaboration, st. ratil, will | 2003 |
| National Course Design Workshop | |
| Facilitator, a two and a half day-long course design workshop, Chicago, IL. | 2014 |
| | |
| University of Virginia | |
| Chair, University Teaching and Learning Technology Committee | 2023-present |
| Member, HHMI Driving Change Advisory Committee | 2023-present |
| Member, Provost Office Generative AI Course Project & Advisory Teams | 2023-present |
| Member, Provost Office Mid-Semester SET Working Group | 2023-present |
| Ex officio Member, University Teaching Awards Steering Committee | 2021-present |
| Member, Vice-provost for Online Education and Digital Innovation Search Committee | 2023 |
| Member, Generative AI Task Force for Teaching and Learning | 2023 |
| Member, Holistic Teaching Evaluation Working Group | 2022-2023 |
| Member, LMS Steering Committee | 2022-2023 |
| Co-Chair, University Teaching and Learning Technology Committee | 2021-2022 |
| Co-chair, Ad Hoc Working Group on Teaching Innovations | 2021 |
| Member, Student Evaluations of Teaching Steering Committee | 2020-2021 |
| Member, Academic Honesty Working Group | 2021 |
| Member, Signature J-Term Course Selection Committee | 2020 |
| Member, University Online 2.0 Working Group | 2020 |
| Co-Chair, Teaching & Learning Technology Committee | 2019-2020 |
| Chair, Teaching & Learning Technology Committee | 2016-2019 |
| Chair, Presidential Task Force: The Future of Teaching and Learning at UVA | 2019 |
| Member, A&S General Education Curriculum Assessment Committee | 2016-2019 |
| | |

| Member, Provost's Life-Transforming Education Committee | 2017-2018 |
|--|--|
| Member, SEAS Teaching Effectiveness Committee | 2016-2018 |
| Member, SEAS Educational Innovation Awards Reviewer | 2016-2017 |
| Member, A&S New Learning Technologies Committee | 2015-2017 |
| Member, Chemistry Undergraduate Curriculum Committee | 2011-2014 |
| Member, Scientific Reasoning Assessment Committee | 2009-2013 |
| | |
| Member, Undergraduate Research Assessment Committee | 2008-2010 |
| Member, UVA President's Inaugural Academic Conference Committee | 2010-2011 |
| Member, University Committee on Instructional Technology | 2006-2009, 2016-2020 |
| Member, Faculty Senate Dissertation Year Fellowship Selection Committee | 2004-2007 |
| Member, Seven Society Graduate Fellowship for Superb Teaching Selection Committee | 2004 & 2006 |
| Member, Instructional Technology Review Committee | 2004-2005 |
| Mentor, University Teaching Fellows Program | 2007-2008 & 2010-2011 |
| | |
| Participant, UVA Leadership in Academic Matters Program (semester-long program) | Spring 2013 |
| Faculty Fellow, Brown Residential College | 2008-present |
| Mentor, Office of African American Affairs Faculty-Student Mentoring Program | 2003-2009 |
| Judge, Undergraduate Research Symposium | 2004-2009 |
| Consultant, School of Engineering and Applied Science ABET Steering Committee | 2003-2004 |
| , | |
| Consulting Editor | |
| College Teaching | 2018-present |
| Concyc reaching | 2010 present |
| Manuscript Reviewer | |
| | 2010 procent |
| To Improve the Academy | 2010-present |
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| Scholar | |
| CASTL Institute: Creativity, Creighton University, June 3-5, Omaha, NE | 2010 |
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| Professional Memberships | |
| Professional Memberships POD Network | 2005-present |
| POD Network | 2005-present 2013 |
| POD Network International Society of the Scholarship of Teaching & Learning | 2013 |
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| POD Network International Society of the Scholarship of Teaching & Learning American Chemical Society | 2013 |
| POD Network International Society of the Scholarship of Teaching & Learning | 2013 |
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BOOKS & BOOK CHAPTERS

- Troisi, J. D., **Palmer, M. S.**, Hurney, C. A., Hostetler, L. A., & Wright, M. C. (under contract). *High-impact course design institutes*. Routledge.
- **Palmer, M.S.**, & Wheeler, L. (2019). Exploration: Dopamine and the hard work of learning. In A. James, & C. Nerantzi (Eds.), The Power of Play in Higher Education: Creativity in Tertiary Learning (123-130). Palgrave
- Little, D., & **Palmer, M.** (2012). Training instructional consultants to use a coaching framework. In K. T. Brinko (Ed). *Practically Speaking: A Sourcebook for Instructional Consultants in Higher Education* (2nd ed.). New Forums Press.
- **Palmer, M.S.** (2012). Graduate student professional development: A decade after calls for national reform. *Studies in Graduate and Professional Student Development*. New Forums Press.

ARTICLES

Peer-Reviewed

- Streifer, A. S., Palmer, M. S., & Taggart, J. (submitted). Student perceptions of specifications grading.
- **Palmer, M.S.**, & Giering, J.A. (2023). Characterizing pedagogical innovation in higher education. *Innovative Higher Education*. Advance online publication. https://doi.org/10.1007/s10755-023-09681-6
- Streifer, A. C., & **Palmer, M.S.** (2021). Is specifications grading right for me?: A readiness assessment tool to help instructors decide. *College Teaching*. DOI: 10.1080/87567555.2021.2018396
- Wheeler, L. B., **Palmer, M.S.**, & Aneece, I. (2019). Students' perceptions of course syllabi: The role of syllabi in motivating students, *International Journal for the Scholarship of Teaching and Learning*, 13:3, Article 7. https://digitalcommons.georgiasouthern.edu/ij-sotl/vol13/iss3/7
- Stains, M., Harshman, J., Barker, M.K., Chasteen, S.V., Cole, R., DeChenne-Peters, S.E., Eagan, Jr., M.K., Esson, J.M. Knight, J.K., Laski, F.A., Levis-Fitzgerald, M., Lee, C.J., Lo, S.M., McDonnell, L.M., McKay, T.A., Michelotti, N., Palmer, M.S., Plank, K.P., Rodela, T.M., Sanders, E.R., Schimpf, N.G., Schulte, P.M., Smith, M., Stetzer, M., Stewart, J., Van Valkenburgh, B., Vinson, E., Weir, L.K., Wendel, P.J., Wheeler, L.B., & Young, A.M. (2018). Anatomy of STEM teaching in North American universities. *Science*, *30*(*6383*), 1468-1470. DOI: 10.1126/science.aap8892.
- **Palmer, M.S.**, Gravett, E., & LaFleur, J. (2018). Measuring transparency: A learning-focused assignment rubric. *To Improve the Academy, 37*(2), 173-187. doi:10.1002/tia2.20083
- **Palmer, M.S.**, Streifer, A.C., & Williams-Duncan, S. (2016). Systematic assessment of a high-impact course design initiative. *To improve the academy: A journal of educational development, 35*(2), 339-361.
- **Palmer, M.S.** & Matthews, T. (2015). Learning to see the infinite: Measuring visual literacy skills in a 1st-year seminar course. *Journal of the Scholarship of Teaching and Learning*, 15(1), 1-9.
- **Palmer, M.S.** (2015). Learning to see the infinite: Teaching visual literacy in a 1st-year seminar course. In D. Little, P. Felten & C. Berry (Eds.), *New Directions for Teaching and Learning*. No. 141 (pp. 19-29). Jossey-Bass.
- **Palmer, M.S.**, Bach, D. J., & Streifer, A. C. (2014). Measuring the promise: A learning-focused syllabus rubric. *To Improve the Academy, 33*. Translated and published in the 3rd edition of the Japanese magazine Shutaiteki Manabi (Active Learning) in 2016.
- **Palmer, M. S.**, & Little, D. (2013). Tomorrow's professor today: Tracking perceptions of preparation for future faculty competencies. *To Improve the Academy, 32*. Jossey-Bass.
- Little, D., & **Palmer, M.** (2011). A coaching-based framework for individual consultations. *To Improve the Academy,* 29. Jossey-Bass.
- **Palmer, M.S.**, Neurock, M., & Olken, M. (2002). Periodic density functional theory study of methane activation over La₂O₃: Activity of O²⁻, O⁻, O₂O₂-, oxygen point defect, and Sr²⁺-doped surface sites. *J. Am. Chem. Soc.*, 124, 8452-8461.

- Palmer, M.S., Neurock, M., & Olken, M. (2002). Periodic density functional theory study of the dissociative adsorption of molecular oxygen over La₂O₃. *J. Phys. Chem. B.*, 106, 6543-6547.
- **Palmer, M.**, & Harris, S. (2000). The role of bimetallic thiophene-bridged complexes in homogeneous desulfurization reactions. *Organometallics*, *19*, 2114-2124.
- **Palmer, M.**, Harris, S., & Rowe, S. (1998). Ab initio molecular orbital study of organometallic complexes containing benzo[*b*]-thiophene. *Organometallics*, *17*, 3798-3808.
- Blonski, C, Myers, A. M., **Palmer, M.**, Harris, S., & Jones, W. D. (1997). Structure of metallathiacycles: planar vs nonplanar geometries. A theoretical and experimental investigation. *Organometallics*, *16*, 3819-3827.
- **Palmer, M.**, Harris, S., & Carter, K. (1997). Structure, bonding, and reactivity in transition-metal-inserted thiophene complexes. *Organometallics*, *16*, 2448-2459.

Non-Peer-Reviewed

- Giering, J., & Palmer, M.S. (2021). From cheating to authentic learning. UVA Center for Teaching Excellence.
- Streifer, A.S., & **Palmer, M.S.** (2020). *Alternative grading: practices to support both equity and learning*. UVA Center for Teaching Excellence.
- **Palmer, M. S.**, Wheeler, L. B., & Aneece, I. (2016). Does the document matter? The role of syllabi in higher education. *Change: The Magazine of Higher Learning*, 48(4), 36-47.
- Palmer, M. S. (2012). Theories of motivation. UVA Teaching Resource Center.
- Palmer, M. S. (2012). Approaches to learning. UVA Teaching Resource Center.
- Palmer, M. S. (2010). Cover letters. UVA Teaching Resource Center.
- Palmer, M. S. (2010). Curriculum vitae. UVA Teaching Resource Center.
- Palmer, M. S. (2010). Student evaluations of teaching: the numbers. UVA Teaching Resource Center.
- Palmer, M. S. (2010). Student evaluations of teaching: written comments. UVA Teaching Resource Center.
- Palmer, M. S. (2008). Pushing the boundaries. Teaching Resource Center.
- Palmer, M. S. (2006). Little things matter in large course instruction. UVA Teaching Resource Center.
- Palmer, M. S. (2005). Effective powerPoint, edited. UVA Teaching Resource Center.
- **Palmer, M. S.** (2004). *Tips for accommodating deaf & hard of hearing students in your classroom,* edited. UVA Teaching Resource Center.
- Palmer, M. S. (2004). Not quite 101 ways to learn students' names. UVA Teaching Resource Center.
- Palmer, M. S. (2004). Evaluating web pages for use in research, edited. UVA Teaching Resource Center.

CONFERENCE PRESENTATIONS

- **Palmer, M. S.**, (2023). *Characterizing and contextualizing pedagogical innovation in higher education*. National Conference for the Professional and Organizational Development Network in Higher Education. Pittsburg, PA, November 16-19.
- Streifer, A., & **Palmer, M.S.** (2023). *15,925,248 ways to improve the equity of grading schemes*. Conference on Higher Education Pedagogy. Blacksburg, VA, February 16 17.
- Streifer, A., & **Palmer, M.S.**, (2022). *15,925,248 ways to improve the equity of grading schemes*. National Conference for the Professional and Organizational Development Network in Higher Education. Seattle, WA, November 17-20.
- Hurney, C. A., Troisi, J.D., Hostetler, L.A., **Palmer, M.S.**, & Wright, M.C. (2021). *What's the special sauce? Evolution toward high-impact course design institutes*. National Conference for the Professional and Organizational Development Network in Higher Education, Online, November 8-17.
- Wright, M., Ouellette, M., & Palmer, M. S. (2019). Advancing educational development through collaboration with institutional fundraising. National Conference for the Professional and Organizational Development Network in Higher Education, Pittsburg, PA, November 13-17.
- Streifer, A., **Palmer, M.S.**, & Bach, D. (2018). *Specifications grading: A strategy for inclusive, meaningful, transparent assessment*. Conference on Higher Education Pedagogy, Blacksburg, VA, January 30-February 1.
- Streifer, A., **Palmer, M.S.**, & Bach, D. (2018). *Specifications grading: Developing strategies for inclusive, meaningful, transparent assessment practices*. National Conference for the Professional and Organizational Development Network in Higher Education, Portland, OR, November 14-18.

- Jordan, E. S., & **Palmer, M.S.** (2018). *Conflict coaching in educational development*. National Conference for the Professional and Organizational Development Network in Higher Education, Portland, OR, November 14-18.
- Cruz, L., Lohe, D., & **Palmer, M.S.** (2018). *Educational development thinks big: Cultivating an organizational development mindset.* The International Consortium for Educational Development Conference, Atlanta, GA, June 5-8.
- **Palmer, M.S.** (2018). *Measuring transparency: A learning-focused assignment rubric.* The International Consortium for Educational Development Conference, Atlanta, GA, June 5-8.
- **Palmer, M.S.** (2018). *Measuring transparency: A learning-focused assignment rubric.* The Conference on Higher Education Pedagogy, Virginia Tech University, Blacksburg, VA, February 14.
- Wheeler, L., Palmer, M.S., & Connors, K. (2016). *Development and implementation of observational studies to assess classroom practices*. National Conference for the Professional and Organizational Development Network in Higher Education, Louisville, KY, November 9-13.
- **Palmer, M.S.,** Gravett, E., & LaFleur, J. (2016). *Measuring the transparency of assignment descriptions*. National Conference for the Professional and Organizational Development Network in Higher Education, Louisville, KY, November 9-13.
- **Palmer, M. S.**, Wheeler, L., & Aneece. (2015). *Not your granddaddy's syllabus: Investigating student perceptions of course syllabi*. National Conference for the Professional and Organizational Development Network in Higher Education, San Francisco, CA, November 4-8.
- **Palmer, M. S.**, Streifer, A., & Williams-Duncan, S. (2015). *Systematic assessment of a high impact course design institute*. National Conference for the Professional and Organizational Development Network in Higher Education, San Francisco, CA, November 4-8.
- **Palmer, M.**, Bach D., & Streifer, A. (2015). *Measuring the promise: Assessing syllabi using a valid & reliable rubric*. Conference on Higher Education Pedagogy, Virginia Tech University, Blacksburg, VA, February 4.
- **Palmer, M.**, & Streifer, A. (2014). *Measuring the promise: Assessing syllabi using a valid & reliable rubric*. National Conference for the Professional and Organizational Development Network in Higher Education, Dallas, TX, November 5-9.
- **Palmer, M.**, Bach, D., & Inkelas, K. (2014). From development intervention to student learning: Systematically measuring the arc of the educational transformation process. Conference for the International Consortium of Educational Developers, Stockholm, Sweden, June 15-17.
- **Palmer, M.**, Bach, D., Streifer, A., & Alexander, L. (2013). *Measuring the promise in learner-centered syllabi*. National Conference for the Professional and Organizational Development Network in Higher Education, Pittsburg, PA, November 6-10.
- Little, D., Meixner, C., Palmer, M., & Plank, K. (2013). *Beyond the box: Creativity and assessment in educational development*. National Conference for the Professional and Organizational Development Network in Higher Education, Pittsburg, PA, November 6-10.
- **Palmer, M.** (2013). *Learning to see the infinite: Teaching and measuring visual literacy.* Conference for International Society for the Scholarship of Teaching and Learning, Raleigh, NC, October 2-5.
- Johnson, T., Nelms, J., Rohdieck, S., Linder, K., & **Palmer, M.** (2012). *Exploring the range of multi-day course design institutes*. National Conference for the Professional and Organizational Development Network in Higher Education, Seattle, WA, October 24-28.
- **Palmer, M.** (2012). *Learning to see the infinite: Teaching and measuring visual literacy.* Conference on Higher Education Pedagogy, Virginia Tech University, Blacksburg, VA, February.
- **Palmer, M.**, Little, D., Hurst, M., & Maher, M. (2012). *Investigating the long-term impact of a graduate student future faculty program.* Conference on Higher Education Pedagogy, Virginia Tech University, Blacksburg, VA, February.
- **Palmer, M.**, & Trauernicht, E. (2011). *Learning to see the infinite: Teaching and measuring visual literacy.* UVA Inaugural Academic Symposium, University of Virginia, April.
- **Palmer, M.**, Little, D., & Maizels, M. (2011). *Preparing graduate students for academic careers: Assessing the impact*. UVA Inaugural Academic Symposium, University of Virginia, April.
- Bach, D., Little, D. & **Palmer, M.** (2011). *Course design institute: Transforming teaching and learning*. Conference on Higher Education Pedagogy, Virginia Tech University, Blacksburg, VA, February.
- **Palmer, M.** (2010). *Glimpsing the infinite: Learning to see, seeing to create*. CASTL Institute: Creativity, Creighton University, Omaha, NE, June 3-5.

- Kalish, A., Rohdieck, S., Border, L. L. B., Schram, L. N., von Hoene, L., **Palmer, M.**, Chandler, E., Maurer, V., & Horii, C. (2009). *Structured professional development for graduate and professional students: A taxonomy*. National Conference for the Professional and Organizational Development Network in Higher Education, Houston, TX, October 28-November 1.
- **Palmer, M.** (2008). *Disciplinary thinking: Studying the ability of first-year chemistry students to think scientifically*. American Chemical Society National Meeting, Philadelphia, PA, August 17-20.
- **Palmer, M.**, Little, D., & Cvijetic, N. (2008). *Tomorrow's professor today: Developing a flexible faculty preparation program*. Center for the Integration of Research, Teaching and Learning National Forum, Madison, WI, June 15-17.
- Little, D., & **Palmer, M.** (2007). With mindful purpose: Coaching as a strategy for teaching consultations. National Professional and Organizational Development Network in Higher Education Annual Conference (three and a half hour pre-conference workshop), Pittsburg, PA, October 25-28.
- **Palmer, M.**, & Little, D. (2007). *Tomorrow's professor today: Developing a flexible, scalable faculty preparation program.* National Professional and Organizational Development Network in Higher Education Annual Conference, Pittsburg, PA, October 25-28.
- Little, D., & **Palmer, M.** (2006). *Theory in action: Coaching as a model for teaching consultations*. National Professional and Organizational Development Network in Higher Education Annual Conference, Portland, OR, October 25-29.
- **Palmer, M.**, Brunjes, P., & Roach, D. (2003). *Connections: Developing future biology faculty*. Center for the Integration of Research, Teaching, and Learning National Forum, Madison, WI, November 5-6.
- **Palmer, M.** (2002). *Molecular design of metal-containing polyamine macrocycle catalysts for the direct oxidation of benzene to phenol.* Symposium on Molecular Modeling of Nanostructures, Nanocrystalline and Amorphous Materials, Fall National AIChE Meeting, Indianapolis, IN, November.
- **Palmer, M. S.**, Neurock, M., & Olken, M. (2002). *Dissociative adsorption of molecular oxygen over la₂o₃: Generation of active sites for oxidative coupling of methane.* Southeast Regional Catalysis Society Meeting, Clemson, SC, May.
- **Palmer, M.** (2001). *Direct oxidation of benzene to phenol: NiO and metal-containing polyamine macrocycle catalysts.* DOE Project Review, Washington, D.C, November.
- Palmer, M. S., Neurock, M., & Olken, M. (2001). A first principles analysis of methane activation over La₂O₃. Symposium on the Fundamentals of Oxide Catalysis, Fall National AIChE Meeting, Reno, NV, October.
- **Palmer, M.** (2001). Density functional theory study of methane activation over La_2O_3 . Department of Chemistry, University of Wisconsin, Madison, WI, September.
- Palmer, M. S., Neurock, M., & Olken, M. (2001). *Density functional theory study of hydrogen abstraction from methane on La*₂O₃. Session on Natural Gas Conversion An Related Topics, North American Catalysis Society Meeting, Toronto, Ontario, Canada, June.
- **Palmer, M.**, & Harris, S. (1999). *Ab initio molecular orbital study of organometallic complexes containing benzo[b]thiophene*. Department of Chemistry, University of Wyoming, Laramie, WY, December.
- **Palmer, M.**, & Harris, S. (1999). Theoretical examination of soluble transition-metal complexes utilized as models for binary transition-metal sulfide hydrodesulfurization. Catalysts Symposium on Synthesis/Conversion of Hetero-organics: Homogeneous Catalyst Systems, North American Catalysis Society Meeting, Boston, MA, June.
- **Palmer, M.**, & Harris, S. (1998). *Ab initio investigation of the hydrodesulfurization process*. Division of Petroleum Chemistry, National American Chemical Society Meeting, Dallas, TX, March.
- **Palmer, M.**, Harris, S., & Carter, K. (1997). Structure, bonding, and reactivity in transition-metal-inserted thiophene complexes, symposium on hydrocarbon reactions. Western States Catalysis Club, Denver, CO, June.
- **Palmer, M.**, Harris, S., & Carter, K. (1996). *Electronic and steric effects in metal-inserted thiophene complexes*. Symposium on S, N, and O Bound Ligands, National American Chemical Society Meeting, New Orleans, LA, March.

INVITED KEYNOTES, PRESENTATIONS, WORKSHOPS & SEMINARS

^{*} All session were 90-120 minutes except where noted.

Assessment & Evaluation of Student Learning 15,925,248 Ways to Improve the Equity of Grading Schemes, Keynote Address, Teachers of 2024 Accounting at Two Year Colleges Annual Conference, Arlington, VA. 15,925,248 Ways to Improve the Equity of Grading Schemes (with A. Streifer), North 2023 Caroline Community College System (online). 15,925,248 Ways to Improve the Equity of Grading Schemes (with A. Streifer), Hamilton College, Clinton, NY. 2023 Specifications Grading: An Alternative Grading Practice to Support Equitable Teaching and Learning (with A. Streifer), Hamilton College, Clinton, NY. 2023 15,925,248 Ways to Improve the Equity of Grading Schemes, Westchester Community 2023 College, Valhalla, NY. Grading to support racial equity (with Adriana Streifer), Berea College, online. 2022 What Happened to the E's? Keynote Address, Lilly Teaching Conference, Asheville, NC. 2018 Assessing Learning in STEM Courses, a day-long workshop for faculty, James Madison University, Harrisonburg, VA. 2014 Beyond Grades: Improving Learning and Teaching with Authentic Assessment, University of North Carolina-Asheville, Asheville, NC. 2009 Grading with Rubrics: Aligning Assessment with Learning, University of North Carolina-2008 Asheville, Asheville, NC. Course & Syllabus Design Creating syllabi for courses you'll love to teach and students will love to take, University of Richmond, Richmond, VA. 2020 Course Design Institute (with D. Lohe), a five-day workshop series for faculty, St. Louis 2019 University, St. Louis, MO. Course Design Institute, a three-day workshop series for faculty, New York Institute of 2019 Technology, New York, NY. Course Design Institute, a three-day workshop series for the Rhode Island teaching and Learning Consortium, Providence, RI. 2019 Creating a Learner-centered Syllabus (with David Pollock), IDEA Webinar. Retrieved from https://www.ideaedu.org/Resources-Events/Webinars#syllabus. 2018 Course (Re)Design Institute For Active Learning (with D. Little), University of Louisville, 2017 Louisville, KY. Creating syllabi for courses you'll love to teach and students will love to take, Faculty 2017 Development Day, King's College, Wilkes-Barre, PA. Course Design Institute (with P. Dinneen), a five-day workshop series for faculty, George Washington University, Washington, DC. 2016 Creating syllabi for courses you'll love to teach and students will love to take, California State University-Northridge. 2016 Learning-Centered Course Design Series (with D. Little), a three-day workshop series for faculty, Teikyo University, Tokyo, Japan. 2015 Course Design Institute (with C. Meixner), a five-day workshop series for faculty, George 2015 Washington University, Washington, DC. Course Design Institute, a three-day workshop series for faculty, University of Illinois-Chicago School of Public Health, Chicago, IL 2015 Developing learning-centered syllabi (and courses!), Western Carolina University, Cullowhee, NC. 2014 Course Design Institute (with D. Little), a three-day workshop series for faculty, SUNY-Oneonta, Oneonta, NY. 2014 STEM Course Design Institute, a two and a half-day workshop series for STEM faculty, Berea 2014 College, Berea KY.

| Designing Courses that Motivate and Engage Students (with P. Felten), a two-day workshop series focused on course design, King Faisal University, Saudi Arabia. | 2014 |
|--|--------------------------|
| The King Saud University/Auburn University Summer Teaching Institute, (with D. Little) a | 2014 |
| two-day workshop series focused on course design, Auburn University, Auburn, AL. | 2012 |
| First-Year Seminar Summer Institute (with D. Little), a week-long series focused on course design of first-year seminars, University of Richmond, Richmond, VA. | 2012 |
| Improving Teaching and Student Learning through Course Design Activities: A Research- Based Seminar Series (with P. Felten), a week-long series focused on course design, | |
| King Faisal University, Saudi Arabia. | 2012 |
| Course Design Series with working group, a four-part, semester-long series focused on course design, including working sessions, University of Richmond, Richmond VA. | 2011 |
| Designing Courses That Promote Deep Learning, a half-day session for visiting Chinese | 2011 |
| Faculty, School of Continuing & Professional Studies, University of Virginia, Charlottesville, VA. | 2011 |
| jmUDesign (with D. Little), a week-long course design institute, James Madison University, | 2011 |
| Harrisonburg, VA. Designing Courses That Promote Deep Learning, UVA Getting Started Series for New | 2011 |
| Faculty, University of Virginia, Charlottesville, VA. | 2010-2012 |
| Course Design: Creating Significant Learning Experiences, Oklahoma City University, Oklahoma City, OK. | 2006 |
| Oklahoma City, Ok. | 2000 |
| Creative Thinking | |
| the other side of the box: fostering creativity in—and out of—the college classroom, Duke University, Durham, NC. | 2012 |
| , | |
| Critical Thinking | |
| Teaching through Critical Thinking Tasks, 3-hour session, St. Ambrose University, Davenport, IA. | 2012 |
| Teaching through Critical Thinking Tasks, 3-hour pre-conference session, Conference on | |
| Integrating the Scholarship of Teaching and Learning Into Academic Culture, Maryville | 2042 |
| University, St. Louis, MO. | 2012 |
| Educational Development | |
| Conversations & Collaborations: The Age of the Network, INFD | 2015 |
| Intentional Design, INFD Consultation Region I. 8. II. 3 hour cossion INFD | 2015 |
| Consultation Basics I & II, 3-hour session, INFD Conducting Classroom Observations, INFD, Atlanta, GA. | 2011, 2013, 2015 2013 |
| Planning and Facilitating Memorable Workshops, INFD, Atlanta, GA. | 2013, 2015 |
| Leading Small Group Instructional Diagnoses (SGIDs), INFD, Kennesaw State, University, | 2013, 2013 |
| Kennesaw, GA. | 2011 |
| A Coaching-based Framework for Individual Consultations, a full-day workshop, Northern | |
| Virginia Community College System, Fairfax, VA. | 2011, 2013 |
| Engaging Students (Motivation, Active Learning, Collaborative Learning) | |
| Collaborative Learning, Keynote Address, Faculty Development Day, King's College, Wilkes- | |
| Barre, PA. | 2017 |
| When 'Just Do It' is Not Enough: Creating Powerful Reflective Learning Tasks, Elon | |
| University, Elon, NC. | 2013 |
| Some Why & Hows of Active Learning, Nutrition Dietetic Educators and Preceptors Area 6 & | 2042 |
| 7 Spring Meeting, Charlottesville, VA. | 2013 |
| The 5% Rule, St. Ambrose University, Davenport, IA. Motivation as a Means to Two Ends: Retention & Learning in STEM Courses, James Madison | 2012 |
| Motivation as a Means to Two Ends: Retention & Learning in STEM Courses, James Madison University, Harrisonburg, VA. | 2012 |
| 5 5.5kg, Harrisonians, Tri | 2012 |

| Engaging Minds through Engaging Questions: Reimagining STEM Education, James Madison University, Harrisonburg, VA. | 2012 |
|---|----------------------|
| Engaging Students, Engaging Minds, Piedmont Valley Community College, Charlottesville, | 2011 |
| VA. Engaging Students, Engaging Minds, University of Texas-Arlington, Arlington, TX. Owning Your Education: The Engaged Learner, University of Texas-Arlington, Arlington, TX. | 2011 2009 2009 |
| The "Science" of Questioning: Promoting Critical Thinking with Purposeful Questions, FBI National Academy, Quantico, VA. | 2008 |
| Student Response Systems: Engaging Students in Large Lecture Courses, UVA Parents Committee, University of Virginia, Charlottesville, VA. | 2008 |
| Active Learning: Tips & Strategies to Promote Significant Learning, UVA Health Science Library's Infofair, University of Virginia, Charlottesville, VA. Collaborative Learning: Helping Students Learn How to Learn, University of North Carolina- | 2008 |
| Asheville, Asheville, NC. | 2008 |
| Active Learning: Tips & Strategies to Promote Significant Learning, FBI National Academy, Quantico, VA. | 2007 |
| Reflective Thinking | |
| Just Do It' is not enough: Creating powerful reflective learning tasks, Kansas University, Lawrence, KS. | 2013 |
| Scholarly Teaching & the Scholarship of Teaching and Learning | |
| The 5% Rule, or Teaching As a Scholarly Act, Keynote Address, Conference on Integrating the Scholarship of Teaching and Learning Into Academic Culture, Maryville University, St. Louis, MO. | 2012 |
| Disciplinary thinking: Studying the ability of first-year chemistry students to think | 2012 |
| scientifically, University of Texas-Arlington, Arlington, TX. | 2009 |
| Science of Learning | |
| Improving Learning by Understanding Forgetting, Westchester Community College, Valhalla, NY. | 2023 |
| The Science of Active Learning, Keynote Address, Faculty Development Day, King's College, Wilkes-Barre, PA. | 2017 |
| Teaching Large Enrollment Courses | |
| Promoting Learning in Large Enrollment Courses, Kansas University, Lawrence, KS. Promoting Learning in Large Enrollment Courses, Duke University, Durham, NC. | 2013 2010 & 2011 |
| Sailing in a Sea of Students: Effectively Navigating Large Enrollment Classes, University of Wyoming, Laramie, WY and University, Boise, ID. | 2009 |
| Teaching with Teaching Assistants: A Conversation, Boise State University, Boise, ID. | 2009 |
| Transparency | |
| The Science and the Art of Transparency in Higher Education, Keynote Address, Faculty Development Conference, Meredith College, Raleigh, NC. | 2018 |
| The Science of Transparency, Keynote Address, Lilly Teaching Conference, Bethesda, MD. | 2018 |
| The Science of Transparency, Keynote Address, Teaching, Learning and Technology Conference, College of Charleston, Charleston, SC. | 2017 |
| Miscellaneous | |
| Models for E-learning and Teaching, Including Distance Learning and Patient Education, Panelist, Universitas 21 Health Conference, University of Virginia, Charlottesville, VA. Effective Research Presentations, Undergraduate Research Network Workshop, University | 2008 |
| of Virginia, Charlottesville, VA. | 2005-2008 |

UVA CTE-SPONSORED WORKSHOPS

| Intensive, Multi-Day Workshops | |
|--|---------------------|
| UVA c ³ Design (with various CTE colleagues) | 2020-present |
| UVA Annual Course Design Institute (with various CTE colleagues) | 2008 & 2010-present |
| CDI 2.x: Specifications Grading (with A. Streifer) | 2019, 2020, 2023 |
| Course Design (with D. Little), Teaching in Academic Medicine Program | 2008 |
| The Teaching Portfolio: Analyzing and Documenting Your Teaching and Helping Portfolio | |
| Writers (with D. Little) | 2007 |
| Course Design Learning Community Facilitator, multi-week faculty working group focused | |
| on course design issues | 2005 |
| | |
| Approaches to Teaching | |
| Discussion Leading, Brown College Student-Instructors | 2010 |
| Team Teaching (with D. Little), Teaching in Academic Medicine Program | 2008 |
| Teaching with Technology, Religious Studies Pedagogy Seminar Workshop | 2005 & 2006 |
| Teaching with Technology, School of Nursing | 2005 |
| Leading Discussions, Art History Departmental Workshop | 2004 |
| Teaching the First Days of Class, August Teaching Workshop | 2006 & 2007 |
| reaching the riist bays of class, August reaching Workshop | 2000 & 2007 |
| Assessment & Evaluation of Student Learning | |
| 15,925,248 Ways Grading Practices Can Support Deep Learning and Resilience, Innovation | 1 |
| in Pedagogy Summit | 2023 |
| ePortfolio + Audio Feedback = Powerful Assessment Cycle | 2018 |
| | 2013 |
| Harnessing the Power of Learning Catalytics | |
| Understanding Student Evaluations, January Teaching Workshop | 2006 |
| Tips & Techniques for Grading Student Writing, August Teaching Workshop | 2005 |
| Course & Syllabus Design | |
| Syllabus Design Workshop (with D. Little) | 2011-2013 |
| The Syllabus, CavEd Program | 2010 & 2011 |
| Course Design, University Teaching Fellows Program | 2005 |
| | |
| Diversity, Equity | |
| Teaching in Turbulent Times (with L. Mandeltort) | 2023 |
| Difficult Dialogues (with D. Bach), Curry School of Education Diversity Taskforce | 2011 |
| Difficult Classroom Situations, August Teaching Workshop | 2006-2009 |
| Comfort in the Classroom, Panelist, Excellence in Diversity Panel Discussion | 2004 |
| | |
| Engaging Students | |
| Engaging Students, Engaging Minds, August Teaching Workshop | 2011 |
| Some Whys and Hows of Active learning, Neuroscience Department | 2010 |
| the other side of the box: fostering creativity in—and out of—the college classroom, Janua | |
| Teaching Workshop | 2010 |
| Active Learning, Teaching in Academic Medicine Program | 2010 |
| | 2006 |
| The "Science" of Questioning: Promoting Critical Thinking with Purposeful Questions, | 2000 |
| University-wide Workshop | 2008 |
| Collaborative Learning: Helping Students Learn How to Learn, January Teaching Workshop | |
| Active Learning: Tips & Strategies to Promote Significant Learning, Universitas 21 | 2007 |
| Active Learning 101, University of Virginia Library Workshop Series | 2006 & 2007 |
| Scaling the Active Learning Curve, January Teaching Workshop | 2004 |

| Playing With a Purpose: Utilizing Game-Based and Experiential Learning Techniques in the Classroom, University-wide Workshop | 2003 |
|--|-------------|
| Graduate Student Professional Development | |
| Beyond Grad School: What every grad should know (with D. Little), UVA Grad Days | 2012 |
| CV & Cover Letter Writing for Academic Audience, Graduate Student Professional | |
| Development Series | 2010 & 2011 |
| Talking about Teaching at an Academic Interview (with D. Little), Graduate Student | |
| Professional Development Series | 2009 |
| Administrative and Professional Careers in Higher Education, Graduate and Postdoctoral | |
| Professional Development Programs | 2008 |
| Writing Student Recommendation Letters with D. Little | 2007 & 2009 |
| Reflective Teaching Statements & Teaching Portfolios | |
| Reflective Teaching Statement: Effectively Communicating Your Work as a Teacher with (D. | |
| Little), Graduate Student Professional Development Series | 2009-2012 |
| Reflective Teaching Statement: Effectively Communicating Your Work as a Teacher with (D. | |
| Bach), January Teaching Workshop | 2007 |
| Teaching Portfolio Overview, UVA Postdoc Seminar Series | 2007 & 2010 |
| Teaching Large Enrollment Courses | |
| Engaging Students in Large Courses (moderator), January Teaching Workshop | 2011 |
| Sinking in a Sea of Students: Managing Large Classes, January Teaching Workshop | 2005 |